

Public Document Pack



**Service Director – Legal, Governance and
Commissioning**

Julie Muscroft

The Democracy Service
Civic Centre 3
High Street
Huddersfield
HD1 2TG

Tel: 01484 221000

Please ask for: Helen Kilroy

Email: helen.kilroy@kirklees.gov.uk

Thursday 9 January 2020

Notice of Meeting

Dear Member

Children's Scrutiny Panel

The **Children's Scrutiny Panel** will meet in the **Council Chamber - Town Hall, Huddersfield** at **11.00 am** on **Friday 17 January 2020**.

This meeting will be webcast live and will be available to view via the Council's website.

The items which will be discussed are described in the agenda and there are reports attached which give more details.

A handwritten signature in black ink, appearing to read "Julie Muscroft".

Julie Muscroft

Service Director – Legal, Governance and Commissioning

Kirklees Council advocates openness and transparency as part of its democratic processes. Anyone wishing to record (film or audio) the public parts of the meeting should inform the Chair/Clerk of their intentions prior to the meeting.

The Children's Scrutiny Panel members are:-

Member

Councillor Andrew Marchington

(Chair)

Councillor Aafaq Butt

Councillor Paul Davies

Councillor Amanda Pinnock

Councillor Richard Smith

Councillor Paul White

Toni Bromley (Co-Optee)

Dale O'Neill (Co-Optee)

Linda Summers (Co-Optee)

Agenda

Reports or Explanatory Notes Attached

Pages

1: Membership of the Committee

To receive apologies for absence of Members who are unable to attend the meeting.

2: Minutes of the Previous Meeting

To approve the Minutes of the meeting of the Panel held on 16th December 2019.

3: Interests

1 - 2

The Councillors will be asked to say if there are any items on the Agenda in which they have disclosable pecuniary interests, which would prevent them from participating in any discussion of the items or participating in any vote upon the items, or any other interests.

4: Admission of the Public

Most debates take place in public. This only changes when there is a need to consider certain issues, for instance, commercially sensitive information or details concerning an individual. You will be told at this point whether there are any items on the Agenda which are to be discussed in private.

5: Deputations/Petitions

The Committee will receive any petitions and hear any deputations from members of the public. A deputation is where up to five people can attend the meeting and make a presentation on some particular issue of concern. A member of the public can also hand in a petition at the meeting but that petition should relate to something on which the body has powers and responsibilities.

In accordance with Council Procedure Rule 10 (2), Members of the

Public should provide at least 24 hours' notice of presenting a deputation.

6: Public Question Time

The meeting will hear any questions from the general public.

7: Number and Age of Children in Care

The Panel will consider a report giving an update on the number and age of children in care.

Contact Officer: Julie Bragg, Head of Corporate Parenting
(Children in Care and Care Leavers)

8: Kirklees Children and Young People's Partnership Plan 3 - 18

The Panel will consider a report on the new Kirklees Children and Young People's Partnership agreements and the draft Children and Young People's Plan.

Contact Officer: Tom Brailsford, Service Director (Resources Improvement and Partnerships)

9: Children's Scrutiny Panel Work Programme and agenda plan for 2019/20 19 - 34

Members of the panel will consider the work programme and agenda plan for the 2019/20 and will consider issues for inclusion.

Officer: Helen Kilroy, Principal Governance and Democratic Engagement Officer

10: Dates of future meetings

To note future meeting dates of the Panel during the 2019/20 municipal year:-

- 13th March 2020, 11am
 - 17th April 2020, 11am
-

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Contact Officer: Helen Kilroy

KIRKLEES COUNCIL

CHILDREN'S SCRUTINY PANEL

Monday 16th December 2019

Present: Councillor Andrew Marchington (Chair)
Councillor Paul Davies
Councillor Amanda Pinnock
Councillor Richard Smith

In attendance: Elaine McShane, Service Director - Family Support and Child Protection
Tom Brailsford, Service Director (Resources, Improvement and Partnerships)
Elaine McShane, Service Director - Family Support and Child Protection
Jo-Anne Sanders, Service Director - Learning & Early Support
Martin Wilby, Acting Deputy Assistant Director, LA Statutory Duties Learning and Skills
Julie Bragg, Head of Corporate Parenting (Children in Care and Care Leavers)

Observers: Councillor Viv Kendrick
Councillor Carole Pattison
Councillor Alison Munro

Apologies: Councillor Paul White
Toni Bromley (Co-Optee)
Dale O'Neill (Co-Optee)
Mel Meggs

1 Membership of the Committee

Apologies for absence were received from Cllr Paul White, Dale O'Neill and Toni Bromley (Co-optee).

2 Minutes of the Previous Meeting

The minutes of the meetings of the Panel held on the 10th September and 24th October 2019 were agreed as a correct record.

3 Interests

No interests were declared.

4 Admission of the Public

All items were considered in public session.

Children's Scrutiny Panel - 16 December 2019

5 Deputations/Petitions

No deputations or petitions were received.

6 Public Question Time

No questions were received from the public.

7 Number and Age of Children in Care

The Panel considered a report giving an update on the number and age of children in care presented by Julie Bragg, Head of Corporate Parenting (Children in Care and Care Leavers).

Julie Bragg highlighted a number of key issues, as follows:-

- 641 children in care in October 2019 and this number had recently increased slightly to 651;
- The largest cohort of children coming into care was in the 11-15 age group;
- 78 children in care living outside of Kirklees as at 30th September 2019 compared to over a 100 children in December 2018; Kirklees was continuing to reduce the amount of children from Kirklees living more than 20 miles outside the district;
- In some cases children, particularly those 16 or over, might choose to stay in the areas they had been living due to friendship groups they had formed and other connections they had made.

In response to a question from the Panel relating to issues with placement and social worker stability, Julie Bragg advised that if an indication was given by a carer that there were issues with a placement, then a stability meeting would be arranged with the Placement Support Team to look at what support could be offered to the carer to prevent the placement breaking down. Julie Bragg further explained that a review was currently being undertaken of the Placement Support Team to improve the offer and they would be looking at how could use the support from the Multi Systemic Therapy Team to help prevent placements breaking down.

In response to a question from the Panel regarding examples of best practice for placement stability within other Local Authorities where lessons could be learned from, Elaine McShane advised that Kirklees was in a better position than some other Local Authorities and that there were some good examples where Kirklees had ensured children could remain in a family setting wherever possible and that this demonstrated good practice. The Panel agreed to consider scenarios at a future meeting, which demonstrated examples of good practice of placement stability.

Tom Brailsford advised the Panel that in terms of the initial Child Protection Case Conferences, performance had been reducing over the last 3 months and detailed work was being undertaken to look at this and improve performance. Tom Brailsford advised the Panel that those children who had not received a Child Protection Conference within the statutory 15 days were still being overseen by a Social Worker.

RESOLVED -

1. The Panel noted the report on Number and Age of Children in Care and thanked Julie Bragg for her contributions.
2. That the Panel consider scenarios at a future meeting, which demonstrate examples of good practice of placement stability.

8 Children's Service Improvement Journey 2019

The Panel considered a report giving an update on the Review of the Children's Services Improvement Journey during 2019 presented by Elaine McShane, Service Director (Family Support and Child Protection).

Elaine McShane advised the Panel that a report attached to the agenda summarised the Kirklees Annual Conversation with Ofsted in the autumn of 2019, which covered the whole of the Children's Service. The Panel was informed that at the last Ofsted Inspection in June 2019, Ofsted found that children in Kirklees were safe and that was a key priority for the service. Elaine McShane advised that throughout the journey there had been political support, investment and challenge across all areas and this had been welcomed by Children's Services and seen as an important part of the journey.

Elaine McShane advised that the next stage of the journey was to achieve Outstanding and that additional capacity had been put into the service with the appointment of the Service Manager for Resources Improvements and Partnerships and some additional Service and Team Managers across the service.

Elaine McShane reported that the Children's Service was continuing to improve and embed the restorative practice approach, which was about building relationships and working with people.

In response to a question from the Panel relating to the position on knife crime, the Panel was informed that there were emerging challenges in terms of gang and knife crime in Kirklees. Elaine McShane explained that Ofsted had confirmed that the Children's Service were working well to divert children from this activity and recognised that the work being undertaken by Kirklees was positive and innovative. Elaine McShane explained that the Children's Service had been successful in securing funding from the Youth Endowment Fund for the next 2 years to develop a Multi Systemic Team to undertake exploitation work. The Panel was informed that the Children's Service would be working with 3 other local authorities on a research project looking at gangs and knife crime.

Elaine McShane advised that Kirklees was working with children and partners, for example the Police, to identify children on the periphery as early as possible to ensure the right type of support was put in place. Elaine McShane informed the Panel that she was leading a piece of work looking at a Youth Model bringing together different services such as Youth Intervention Team, Youth Offending Team and Risk and Vulnerability Team which would help to identify as quickly as possible the most appropriate team to work with a young person to ensure positive outcomes. The Panel was informed that the work on the Youth Model would be shared with the Panel in the near future.

Children's Scrutiny Panel - 16 December 2019

Tom Brailsford advised that he had recently attended a regional meeting attended by representatives from Youth and Crime Commissioning and that there would be a review of the West Yorkshire Strategy looking at knife crime.

In response to a question from the Panel regarding the key areas of preventative work and early intervention in terms of knife crime, Jo-Anne Sanders advised that the Social Care Front Door were receiving a lot of contacts but that the percentage of those which converted to social work action was quite low. The Panel was informed that young people could be supported much earlier as part of the early partnership work. The Panel was informed that the Children's Service was working in partnership with Kirklees Children's Safeguarding, had a task and finish group and wanted to grow in capacity and confidence and would invest and put in more capacity at the Social Care Front Door, as well as working with partners in local areas so that the right support could be offered in the early stages. Jo-Anne Sanders advised that a lot of work was planned to take place over the next 2 to 3 months and that the results and outcomes of this, including statistics, would be shared with the Panel.

The Panel noted that there was some positive work going on in schools with children and young people on gangs and knife crime.

Elaine McShane advised the Panel that Detached Youth Workers were deployed over the summer and had gone out into communities to get to know young people and what their experiences were to help shape the work being done in the service. The Panel was informed that the voice of the child was very important to inform what support was required.

The Panel advised that they were scrutinising partnership working and data in the Children's Service and had attended multi-agency meetings and visited teams to observe the work going on as part of this scrutiny role. The Panel agreed that the voice of the child and their experiences should be reflected in all areas of work undertaken by the Children's Service.

RESOLVED -

1. The Panel noted the report giving an update on the Review of the Children's Services Improvement Journey during 2019 and thanked Elaine McShane, Jo-Anne Sanders and Tom Brailsford for their contributions.
2. The Panel agreed to consider the Youth Model at a future meeting – date to be determined.
3. The Panel agreed that the voice of the child and their experiences should be reflected and lessons learned in all aspects of work undertaken by the Children's Service.

9 Almondbury Community School

The Panel considered an update on the implementation of the Council's decision to change the age range of Almondbury Community School from the 1st September 2020 presented by Martin Wilby, Senior Strategic Manager (Education Places and Access) and Jo-Anne Sanders, Service Director (Learning and Early Support).

Children's Scrutiny Panel - 16 December 2019

Martin Wilby advised the Panel that an email had been sent to all parents and carers of children affected by the proposals on Friday 13th December 2019 informing them that letters had been sent to offer a school place to match the preferences made by parents and carers for either King James's School, Netherhall Learning Campus High School or Newsome High School. The Panel was informed that the email to parents had contained information regarding the fact that the Council had offered financial support in relation to the provision of uniform items which contained school branding. Martin Wilby explained that a school uniform voucher would be provided for each child and in cases where children had already moved to their new school via an in-year admission, a financial contribution would be made to any branded uniform already purchased.

The Panel was informed that there had been a small number of non-returns of preferences, but officers were continuing to make contact with these families. Martin Wilby advised the Panel that where no preference had been made, a place had been allocated at the child's catchment school, but parents could still make a change to this decision by contacting Kirklees. Martin Wilby advised that officers were tracking all parents to ensure a response had been received in every case.

Martin Wilby advised that the consultation process had started on the proposed changes to the catchment areas in that King James's School, Netherhall Learning Campus High School and Newsome High School would become part of Almondbury Community School's catchment area, which would match the current temporary admission arrangements in place approved by the Adjudicator and normalised those arrangements for the future. The Panel was informed that Stakeholders had been invited to comment on the consultation process and that their feedback would be taken into account when decisions were made in 2020.

The Panel agreed that the offer of financial support towards branded uniform was positive and welcomed this. The Panel were also pleased to hear that all parents were being tracked where no response had been received.

In response to a question from the Panel regarding concerns raised by parents in relation to transport, Martin Wilby advised that the Council was aware of 3 cases where help with transport costs had been requested and that these cases were being looked at individually.

The Panel agreed to continue to monitor progress on the implementation of the Council's decision to change the age range of Almondbury Community School from the 1st September 2020 via future Panel meetings and Lead Member Briefings.

RESOLVED –

1. The Panel noted the update on the implementation of the Council's decision to change the age range of Almondbury Community School from the 1st September 2020 and thanked Martin Wilby and Jo-Anne Sanders for their contributions.
2. The Panel agreed to continue to monitor progress on the implementation of the Council's decision to change the age range of Almondbury Community School from the 1st September 2020 via future Panel meetings and Lead Member Briefings.

10 Children's Scrutiny Panel Work Programme and agenda plan for 2019/20

The Panel considered the work programme and agenda plan for the 2019/20 and will consider issues for inclusion.

The Panel reported back on key highlights from a recent visit to the Single Point of Contact at Northorpe Hall and the Front Door Multi Agency Team meeting and raised the following key points:-

- Impressive team working by multi agencies and the Panel were supportive of collaborative working;
- There were significant backlogs of numbers waiting for a referral at Northorpe Hall and this was a concern but was due to volume and capacity, it was also noted that a lot of contacts had to be sign posted to other areas for support;
- The care, compassion and professionalism of staff was highly evident;
- There was application of lessons learnt from multi agency meetings and issues were taken forward for future consideration;
- Staff were not afraid to question decisions which had been taken previously and re-examine the cases.

The Panel thanked the respective teams for inviting them to observe their work.

The Panel agreed they would like to learn more about the preventative work of the Youth Offending Team with young people and care leavers and partners. The Panel acknowledged that the Corporate Parenting Board were also looking at that issue and that there was some crossover. The Panel was informed that Cllr Marchington was an observer and Cllr Smith was a Member of the Corporate Parenting Board. The Panel was advised that they could visit and observe the Corporate Parenting Board meetings.

Elaine McShane advised the Panel that a Christmas dinner on the 25th December 2019 was being organised at the No 11 Drop in facility for young people in care and care leavers and that gifts were also being organised for the event.

The Panel agreed to visit the following:-

- Youth Offending Board and that details of future meetings be shared with the Panel;
- Youth Offending Team to observe the preventative work being undertaken with children and young people; and
- Multi Systemic Therapy Team which connected with exploitation services and early help.

RESOLVED –

1. That the 2019/20 Agenda Plan and Work Programme for the Children's Scrutiny Panel be noted and updated as agreed.
2. That the Panel visit the Youth Offending Board and that details of future meetings be shared with the Panel.
3. That the Panel visit the Youth Offending Team to observe the preventative work being undertaken with children and young people – date to be determined.
4. That the Panel visit the Multi Systemic Therapy Team which connects with Exploitation and Early Help Services – date to be determined.

Children's Scrutiny Panel - 16 December 2019

5. That the Governance Officer be authorised to liaise with officers on agreed actions.

11 **Dates of future meetings**

RESOLVED -

The Panel noted the future meeting dates of the Panel during the 2019/20 municipal year:-

- 17th January 2020, 11 am
- 13th March 2020, 11 am
- 17th April 2020, 11 am

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| KIRKLEES COUNCIL | | | |
|---|--|--|---|
| COUNCIL/CABINET/COMMITTEE MEETINGS ETC | | | |
| DECLARATION OF INTERESTS | | | |
| Childrens Scrutiny Panel | | | |
| Name of Councillor | | | |
| Item in which you have an interest | Type of interest (eg a disclosable pecuniary interest or an "Other Interest") | Does the nature of the interest require you to withdraw from the meeting while the item in which you have an interest is under consideration? [Y/N] | Brief description of your interest |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

Signed: Dated:

NOTES

Disclosable Pecuniary Interests

If you have any of the following pecuniary interests, they are your disclosable pecuniary interests under the new national rules. Any reference to spouse or civil partner includes any person with whom you are living as husband or wife, or as if they were your civil partner.

Any employment, office, trade, profession or vocation carried on for profit or gain, which you, or your spouse or civil partner, undertakes.

Any payment or provision of any other financial benefit (other than from your council or authority) made or provided within the relevant period in respect of any expenses incurred by you in carrying out duties as a member, or towards your election expenses.

Any contract which is made between you, or your spouse or your civil partner (or a body in which you, or your spouse or your civil partner, has a beneficial interest) and your council or authority -

- under which goods or services are to be provided or works are to be executed; and
- which has not been fully discharged.

Any beneficial interest in land which you, or your spouse or your civil partner, have and which is within the area of your council or authority.

Any licence (alone or jointly with others) which you, or your spouse or your civil partner, holds to occupy land in the area of your council or authority for a month or longer.

Any tenancy where (to your knowledge) - the landlord is your council or authority; and the tenant is a body in which you, or your spouse or your civil partner, has a beneficial interest.

Any beneficial interest which you, or your spouse or your civil partner has in securities of a body where -

- (a) that body (to your knowledge) has a place of business or land in the area of your council or authority; and
- (b) either -

the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or

if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, or your spouse or your civil partner, has a beneficial interest exceeds one hundredth of the total issued share capital of that class.

Name of meeting: Childrens Scrutiny Panel
Date: 17th January 2020
Title of report: Number and Age of Children in Care

Purpose of report

To provide information to Childrens Scrutiny Committee on a regular basis relating to the number and profile of children in our care. Including information related to the number placed outside of the District.

| | |
|--|--------------------------------------|
| Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards? | NA |
| Key Decision - Is it in the Council's Forward Plan (key decisions and private reports?) | NA |
| The Decision - Is it eligible for call in by Scrutiny? | NA |
| Date signed off by <u>Strategic Director</u> & name | Elaine McShane for Mel Meggs 9.1.20 |
| Is it also signed off by the Service Director for Finance IT and Transactional Services? | NA |
| Is it also signed off by the Service Director for Legal Governance and Commissioning Support? | NA |
| Cabinet member portfolio | Cllr V Kendrick Children's Portfolio |

Electoral wards affected: All

Ward councillors consulted: No

Public or private: Public

(Have you considered GDPR?)

Yes GDPR has been considered. The information in this report does not identify any individuals.

1. Summary

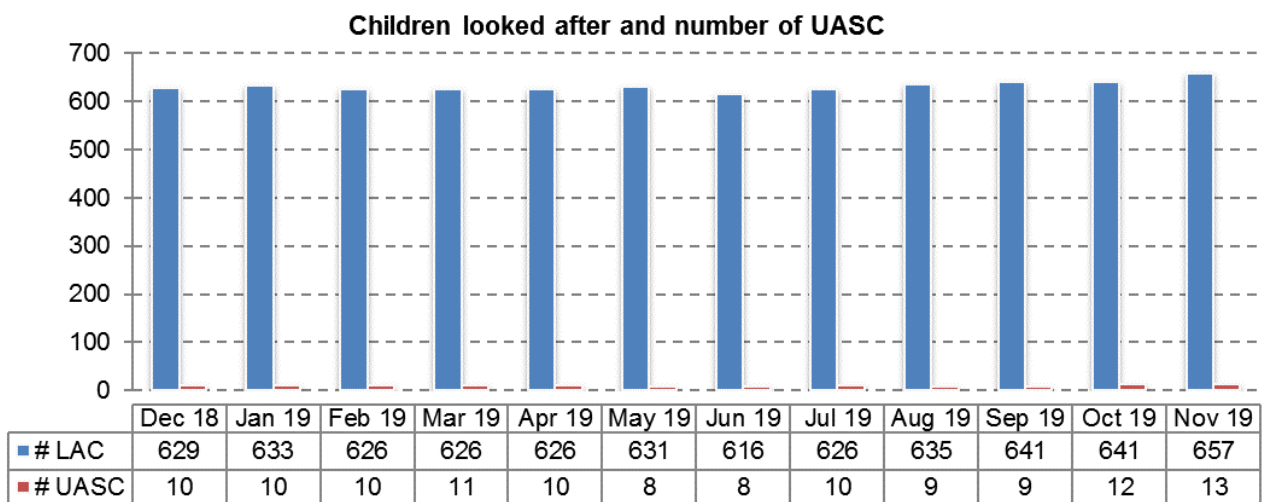
This graph shows the number of children in care (657 excluding any looked after children receiving only S20 short term breaks) alongside the number of unaccompanied asylum seeking children (UASC).

The current number of LAC equates to a rate per 10,000 population aged 0-17 of 65.6. This compares to a statistical neighbour average of 91.6 and a national average of 65.0 based on recently published data for March 2019.

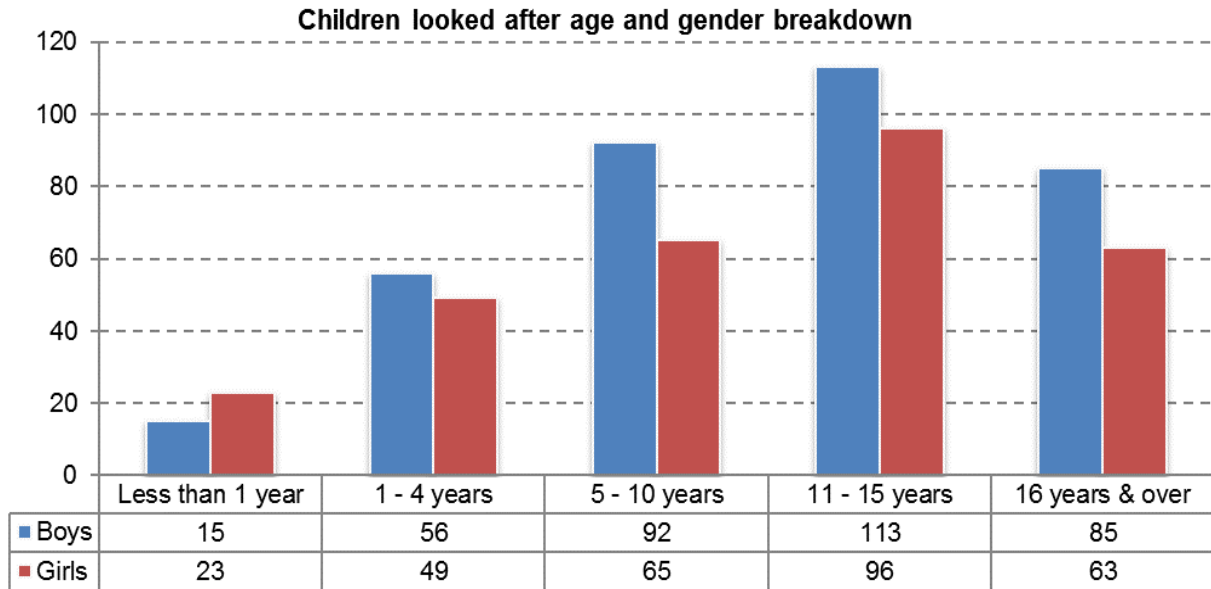
Kirklees (Nov 19) = 65.6

Statistical Neighbours (2019) = 91.6

England (2019) = 65.0



This graph shows the breakdown by age and gender of the children in care. The largest age group for boys is 11 - 15 years with 112 (116) children and the largest age group for girls is 11 - 15 years with 95 (96) children.

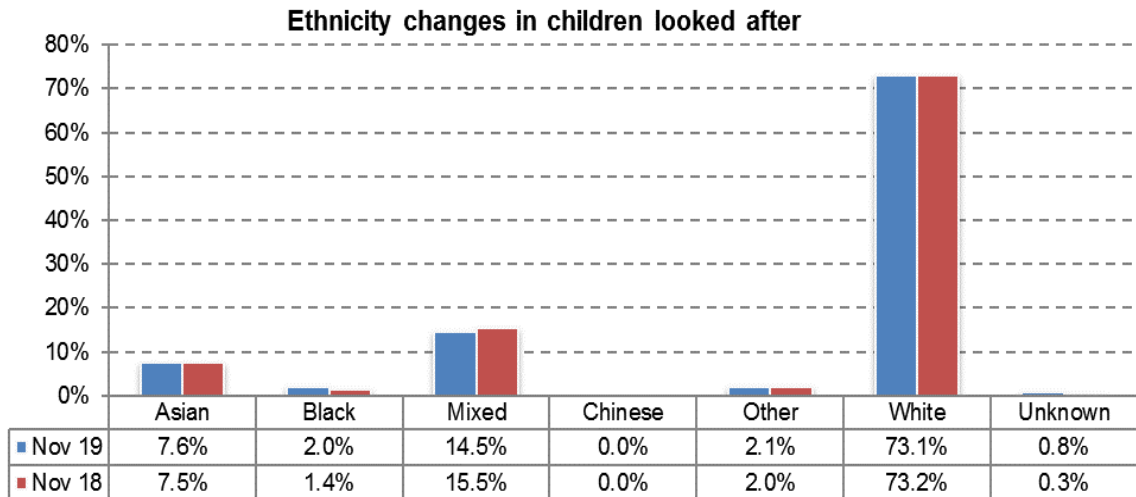


Statistical Neighbours

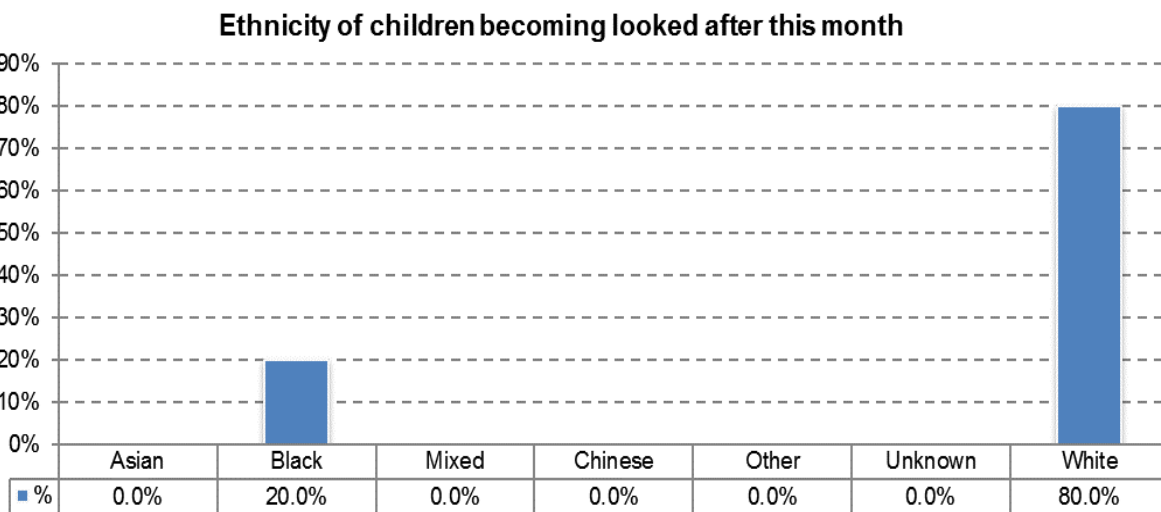
Local Authorities that the Department for Education regard as similar and close socio economically to Kirklees, not measured by population size.

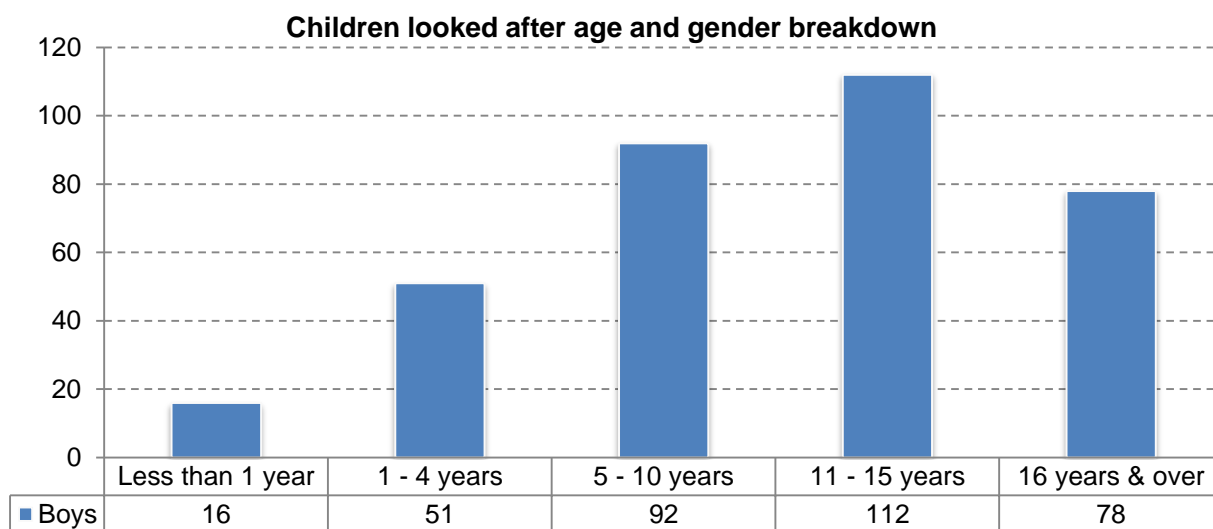
| Local Authorities "Very Close"* to Kirklees (* Source LAIT) |
|---|
| Kirklees Council |
| Rochdale Borough Council |
| Bolton Council |
| Calderdale Council |
| Bury Borough Council |
| Dudley MBC |
| Derby City |
| Lancashire Council |
| Stockton-on Tees Borough Council |
| Leeds City Council |
| Telford & Wrekin Council |

This graph shows the ethnic breakdown of the children looked after population at the end of November 2019 and the same point 12 months ago. This has been relatively stable throughout the period.



This graph shows the percentage breakdown by ethnicity of children entering care this month. Note that this outcome is based on small numbers. In November 2019 there were 5 young people who were recorded as entering care at the point of data extraction in the month of whom 4 were White and 1 was of Black ethnicity.





Children and Young People placed more than 20 miles outside of Kirklees

The number of looked after children placed outside Kirklees District and 20 plus miles from their home address was 80 on 30 November 2019. This follows a continuum of decline from a number of 127 in 2017, and a reduction of 9 over the last six months. The majority of our children and young people placed out of area are placed in foster care, the remainder are placed in children's homes, semi-independent homes, a small number in youth custody or other specialist settings.

The current Number of Children and Young People placed outside Kirklees and more than 20 miles from home is 80. This equates to 12.2% of the total LAC cohort. The recent historical position is detailed below:

| | 30 Sept 2019 | | 31 Oct 2019 | | 30 Nov 2019 | |
|--|--------------|-------|-------------|-------|-------------|-------|
| | Number | % | Number | % | Number | % |
| Placed outside Kirklees & over 20 miles from home address | 78 | 12.2% | 81 | 12.6% | 80 | 12.2% |

Semi Independent Accommodation aged 16 plus

On 30th November there were 44 young people accommodated in semi-independent accommodation, 31 within District and 13 of our young people placed outside of the Kirklees District as detailed below.

| Placements outside of Kirklees in semi-independent living accommodation (not subject to Children's Home regulations) | | | |
|---|----------------|----------------|--------------|
| As at 30/11/2019 | | | |
| LA of Placement | Aged 16 | Aged 17 | Total |
| Calderdale Metropolitan Borough Council | | 1 | 1 |
| City of Bradford Metropolitan District Council | 3 | 3 | 6 |
| Leeds City Council | | 6 | 6 |
| Total | 3 | 10 | 13 |
| Legal Status | Aged 16 | Aged 17 | Total |
| Full Care Order | 2 | 7 | 9 |
| S20 CA 1989 - Single Placement | 1 | 3 | 4 |
| Total | 3 | 10 | 13 |

2. Information required to take a decision

No decision is required, this report is submitted at the request of children's scrutiny to monitor the number of children in care.

3. Implications for the Council

3.1 Working with People

Not applicable

3.2 Working with Partners

Not applicable

3.3 Place Based Working

Not applicable

3.4 Improving Outcomes for Children

This information is provided at the request of Corporate Parenting Board to monitor the number of children in care their age and location of placements.

3.5 Reducing demand of services

Not applicable

3.6 **Other (eg Legal/Financial or Human Resources)**
Not applicable

4. **Consultees and their opinions**
Not applicable

5. **Next steps**
A similar report will be presented at a future Children's Scrutiny.

6. **Officer recommendations and reasons**
That the report be noted.

7. **Cabinet portfolio holder's recommendations**
Not applicable

8. **Contact officer**
Julie Bragg Head of Corporate Parenting

9. **Background Papers and History of Decisions**
Previous reports to the Children's Scrutiny on number and age of children in care.

10. **Service Director responsible**
Elaine McShane, Service Director (Child Protection and Family Support)

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Name of meeting: Children’s Scrutiny Panel
Date: 17th January 2020
Title of report: Kirklees Children and Young People’s Partnership Plan

Purpose of report: This report updates Scrutiny Panel on the new Kirklees Children and Young People’s Partnership arrangements and shares the draft Children and Young People’s Plan for comment.

| | |
|---|---|
| Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards? | No |
| Key Decision - Is it in the <u>Council’s Forward Plan (key decisions and private reports)?</u> | Key Decision – No Private Report/Private Appendix – No |
| The Decision - Is it eligible for call in by Scrutiny? | Not Applicable |
| Date signed off by <u>Strategic Director</u> & name | Tom Brailsford for Mel Meggs (3.1.20) |
| Is it also signed off by the Service Director for Finance IT and Transactional Services? | n/a |
| Is it also signed off by the Service Director for Legal Governance and Commissioning Support? | n/a |
| Cabinet member <u>portfolio</u> | Cllr Viv Kendrick – Children’s Services Cllr Carole Pattison – Learning and Aspiration |

Electoral wards affected: All

Ward councillors consulted: n/a

Public or private: Public

Has GDPR been considered? Yes. There is no personal data contained in this report.

1. Summary

The purpose of this paper is to inform the Children's Scrutiny Panel about work to re-launch the Children and Young People's Partnership and to develop a new Children and Young People's Plan.

The Panel's insight and comments on the new draft Children and Young People's Plan are welcome.

2. Information required to take a decision

There is no formal decision required. Panel are invited to comment on the proposed partnership arrangements and on the draft Children and Young People's Plan.

2.1 The Children and Young People's Partnership

The Kirklees Children and Young People's Partnership was relaunched following consultation and engagement at an event in March 2019 attended by 80 participants from a cross section of organisations working with children in Kirklees. The Children and Young People's Partnership had been paused for the previous 18 months to focus attention and resources on the Improvement Board and its work. The old Children and Young People's Partnership was a formal committee, with a closed membership of senior leaders and a traditional committee cycle.

The new Partnership model was developed at the March consultation and relaunch event. It aspires to bring together members' collective insight, expertise and resources to collaborate to achieve **the best start in life** for children and young people. Membership of the new Partnership is open to all organisations from the public and third sector, including strategic managers, frontline workers, elected representatives, and both specialist and universal service providers. Members are accountable to each other and to children, young people and families in Kirklees. There is no formal committee structure, no formal decision making responsibilities. The people involved are there because they want to collaborate to achieve our ambitions for children.

The Partnership has agreed that it will:

- Focus energy and expertise on agreed priority areas of work;
- Share intelligence and insight into children and young people's experiences so that children's outcomes and services are improved and work is evidence-led;
- Use collective insight into children's voice and views to influence and shape its work
- Collaborate effectively to use partner organisations' resources to address to collective goals & priorities;
- Influence, inform and provide strategic leadership in the children's sector;
- Develop a Children and Young People's Plan and agree key, shared priorities, based on evidence of need that members bring their collective energy and focus to;
- Provide analysis to inform service improvements, transformation and cultural change, including an annual review of key outcome data and updates from related partnerships
- Provide coherence for a range of thematic partnerships and plans that affect Children and Young People's outcomes.

The Partnership has agreed that its members will:

- Work restoratively – with not to or for
- Listen to and value children's voices
- Share power and responsibility across sectors and agencies
- Provide challenge and support to hold each other to account
- Celebrate and serve the diverse needs of people and places in Kirklees.

2.2 The Children and Young People's Plan

There is no longer a statutory requirement to produce a Children and Young People's Plan. However, there is consensus that a Plan provides a collective focus and clarity about priorities to be championed and addressed across the Partnership.

Work with the new Children and Young People's Partnership has focussed on assessing intelligence and insight from a range of sources to agree priorities. Sources include the Kirklees Joint Strategic Assessment, Year 9 Health Survey, Community Hubs' insight; young people

voice and influence work and commentary; service key performance data on outcomes for the child population and for specific vulnerable groups. A new Children and Young People's Plan has been drafted based on the evidence of need and discussion with stakeholders (see Appendix).

The Children and Young People's Partnership has identified and agreed nine priorities that support good outcomes for all children. The priorities will help close the gaps in children's inequalities and their life chances. The first six of the priorities are already being addressed by a range of thematic partnerships. For these, the Children and Young People's Partnership will support and share that work more widely, but not seek to undertake additional work to avoid confusion, duplication and displacement. The six priorities where work is ongoing are:

- **Emotional health and resilience** – Transformation Partnership
- **Early Support in communities** – Kirklees Children's Safeguarding Partnership Task & Finish Group, Best Start Partnership, Early Support Review
- **Food & Physical Activity** – Health & Wellbeing Board; Thriving Kirklees, Active Kirklees
- **Vulnerability to criminal exploitation** – Youth Development Programme Board; Kirklees Children's Safeguarding Partnership; Communities Board.
- **Gaps in educational attainment** between some groups and the Kirklees attainment rates – Community Hubs, Education and Learning Partnership
- **Outcomes for Looked After children** – Improvement Board; Corporate Parenting Board; Kirklees Safeguarding Children Partnership.

The Children's Partnership identified a need to improve outcomes in three new priority areas. They are:

- **To work to alleviate the impact of poverty on children** – This priority is being addressed as part of wider work to reduce poverty and its impact on people living in Kirklees. A Tackling Poverty in Kirklees event with partners took place on 22nd October, with a further workshop planned for 28th January 2020.
- **To support inclusion and better outcomes for LGBT+ young people** – new oversight arrangements are being developed for this priority in collaboration with the Brunswick Centre's yOUTH project following a Partnership engagement event in December 2019.
- **To grow our youth offer – places to go, people to see, things to do.** This work is being developed and delivered through the new Youth Programme Development Board arrangements, with work streams focusing on a detached youth work offer, targeting vulnerable young people; prevention work; a community based youth work offer; investigating options for potential Youth Zones; an integrated practice model to bring the work of the Youth Offending, Youth Intervention and Risk & Vulnerability teams

2.3 Governance and Accountability

The decision to develop an open, inclusive forum for the Children and Young People's Partnership with a fluid membership created a conundrum for the governance and accountability of the Children and Young People's Plan. The Health and Wellbeing Board have agreed to take on the oversight of this work. The rationale for this includes:

- The Board already has oversight for a range of local planning and services
- The Board's membership includes the relevant cross-sector organisations
- The contribution that the Children and Young People's Plan makes to achieving the Health and Wellbeing Strategy

3. Implications for the Council

- **Working with People.** The partnership has agreed an inclusive model of working, using restorative approaches, and a structure which is open to any eligible organisation working in or with Kirklees children and young people.
- **Working with Partners.** The Children and Young People's Partnership creates the fora for statutory and third sector organisations working with and for children to come together as described above. 71 external organisations and 25 council services are currently included in the Partnership membership list. The Children and Young People's plan priorities give a focus for

partners to identify those priorities where collaborative action and attention can make significant impacts on service transformation, cultural change and children's outcomes.

- **Climate and Air Quality**

Not applicable.

- **Place Based Working** Part of the insight and analysis work that the Partnership is doing looks at differentiation between areas in order to determine where effort is needed most to redress inequalities of access, experience or outcomes for children and families. While the Partnership has set priorities for the borough's child population, the actions that are agreed take different places' needs and assets into account.

- **Improving outcomes for children** – this is at the core of the work of the partnership, and is described more fully in the draft Children and Young People Plan. The work to track and manage the Children's Plan Priorities includes a strong focus on outcome measures.

- **Other (eg Legal/Financial or Human Resources)**

Not applicable.

4. **Consultees and their opinions**

The current draft Children and Young People's Plan reflects the insight and opinions of the individuals and organisations who have been consulted as active members of the re-launched Children and Young People's Partnership.

5. **Next steps and timelines**

The Children and Young People's Partnership's open forum meets quarterly, with each meeting focusing on work in the priority areas and evidence on children's outcomes.

Health and Wellbeing Board will receive a six monthly update on progress towards the Plan's priorities.

Consultation on the draft Children and Young People's Plan is currently taking place, with the intention to take it to council for endorsement in Spring. Key partner agencies will also be asked to endorse the plan to ensure that leaders across the Children's system and workforce are sighted on the strategic priorities and better able to contribute to addressing them.

6. **Officer recommendations and reasons**

Scrutiny Panel members are invited to receive this report and offer their insight and comments on the arrangements described and the contents of the Children and Young People's Plan.

7. **Cabinet Portfolio Holder's recommendations**

8. **Contact officer**

Tom Brailsford, Service Director Resources, Improvement & Partnerships, Children's Services. Tom.brailsford@kirklees.gov.uk tel: 07711 015748

Mary White, commissioning & Partnerships Manager, Resources, Improvement & Partnerships, Children's Services. Mary.white@kirklees.gov.uk tel: 07976497683

9. **Background Papers and History of Decisions**

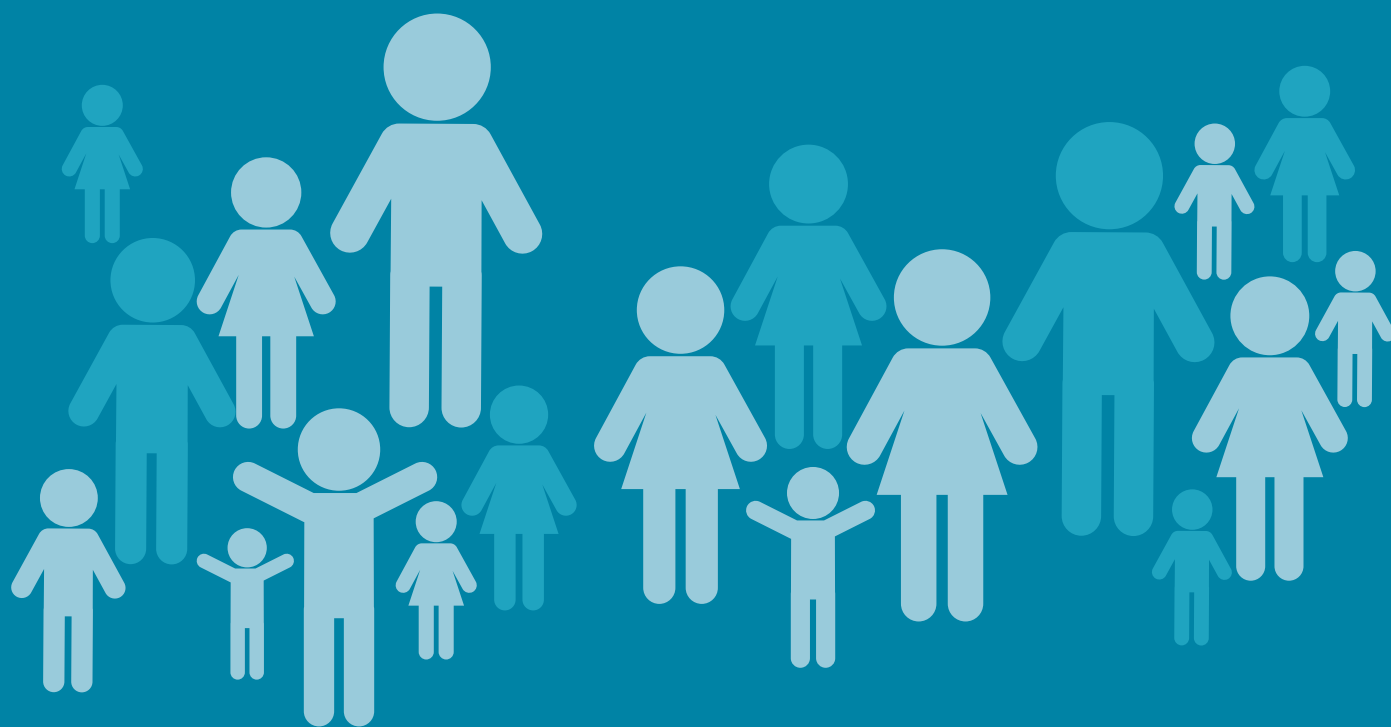
The draft children and Young People's Plan is appended.

10. **Service Director responsible**

Mel Meggs, Director for Children's Services, mel.meggs@kirklees.gov.uk tel: 01484 221000

Tom Brailsford, Service Director Resources, Improvement & Partnerships, Children's Services. Tom.brailsford@kirklees.gov.uk tel: 07711 015748

Children and Young People's Plan 2019 – draft

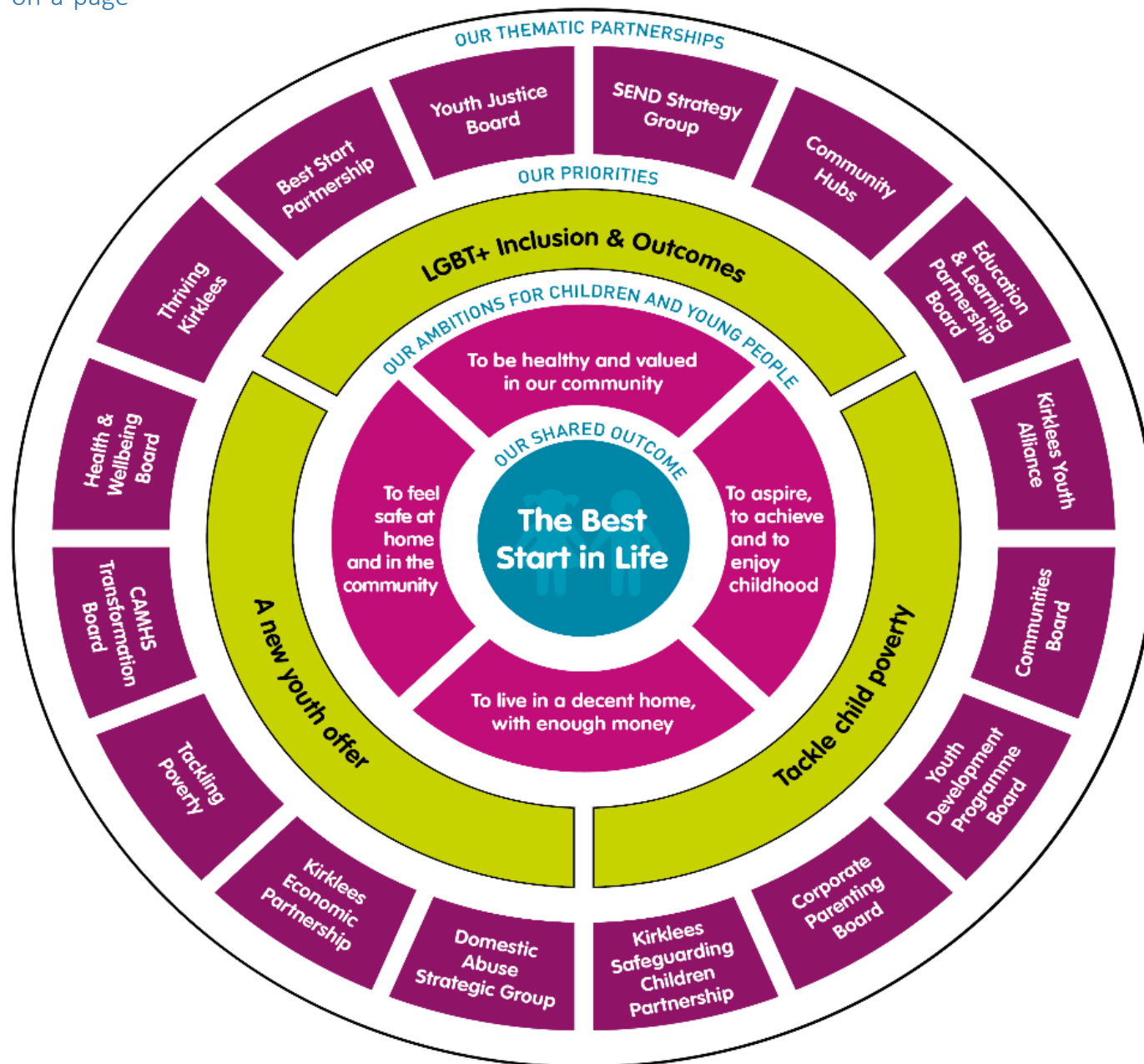


Our vision:

All children and young people in Kirklees have the best start in life, and are nurtured and supported to achieve their potential.

Our ambitions for Kirklees children:

- To be healthy and valued in our community
- To aspire, to achieve and to enjoy childhood
- To feel safe – in a loving, secure family and a strong, cohesive community
- To live in a decent home, with enough money.



The Children and Young People Partnership has been re-launched in 2019 to create a forum for those who work, live with and care for children and young people. It brings together our collective insight, expertise and resources to collaborate to achieve the best start for children and young people. The Partnership provides coherence to the work of a range of thematic partnerships that focus on specific populations and issues. The thematic partnerships have their own priorities and plans to improve the lives of children in particular circumstances. The Children and Young People Partnership's actions and priorities strengthen and de-segment this diverse work, to provide coherence and a shared focus on improving outcomes and services. The Partnership works with all children aged 0 – 19, and up to 25 for vulnerable young people like care leavers and those with special needs and disabilities. The Partnership:

- *Works restoratively – **with** not to or for
- *Listens to and values children's voices
- *Shares power and responsibility across sectors and agencies
- *Provides challenge and support to hold each other to account
- *Celebrates and serves the diverse needs of people and places in Kirklees.

Children face inequalities of income, experience and outcomes. Evidence shows that childhood inequality can have lifelong consequences for income and health. The Children's Partnership works to understand disadvantage and focus effort to narrow gaps and inequalities to improve outcomes for all children.

Our priorities 2019 – 2022

The Children and Young People's Partnership has identified **priorities** to support good outcomes for all children. They will help close the gaps in children's inequalities and their life chances, **enabling young people to be happy, resilient, safe and able to contribute and achieve.**

Six of the Priorities are being addressed by thematic partnerships. They are:

- **Emotional health and resilience** – Transformation Partnership
- **Early Support in communities** – Kirklees Children's Safeguarding Partnership Task & Finish Group, Best Start Partnership, Early Support Review
- **Food & Physical Activity** – Health & Wellbeing Board; Thriving Kirklees
- **Vulnerability to criminal exploitation** – Youth Development Programme; Kirklees Children's Safeguarding Partnership; Communities Board.
- **Gaps in educational attainment** between some groups and the Kirklees attainment rates – Community Hubs, Education and Learning Partnership
- **Outcomes for Looked After children** – Improvement Board; Corporate Parenting Board; Kirklees Safeguarding Children Partnership.

Three priorities are new. They are :

- **To tackle child poverty**
- **To support inclusion and better outcomes for LGBT+ young people**
- **To grow our youth offer – places to go, people to see, things to do.**

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Governance and Accountability

Key data about children & young people in Kirklees

Foreword

The Children and Young People Partnership has been re-launched in 2019 to create a forum for those who work, live with and care for children and young people in Kirklees. It brings together our collective insight, expertise and resources to collaborate to achieve **the best start for children and young people**.

The Partnership works with all children aged 0 – 19, and up to 25 for vulnerable young people like care leavers and those with special needs and disabilities. The Partnership:

- *Works restoratively – **with** not to or for
- *Listens to and values children's voices
- *Shares power and responsibility across sectors and agencies
- *Provides challenge and support to hold each other to account
- *Celebrates and serves the diverse needs of people and places in Kirklees.

Introduction

We want Kirklees to be a great place to grow up. 438,700 people live here, 101,200 of them are under 18, and 66,300 are school aged. 1 in 9 school aged children (7600) have a special educational need or disability. 1 in 5 of the school population is entitled to free school meals, and English is an additional language for 3 in 10 primary school starters. We are a diverse area of urban centres and rural villages and valleys. 1 in 5 of the total population and 1 in 3 babies born to Kirklees mums are from a BME community.

We have a range of organisations working with our children and families, providing learning, health, social care, and enrichment. They work in the public, voluntary, community, faith and private sectors. Some work with everyone, some work in particular towns and villages, or with particular groups of young people. Some provide universal services (such as schools and GPs), others work with specific groups and individuals (such as those with special needs, or infants, or young carers). The Children and Young People's Partnership provides a network for them all.

The Kirklees Children's Plan, produced by the Partnership, sets out our shared vision, ambitions and priorities for all children in Kirklees. It provides a focus for work that helps Kirklees children to have the best start in life, wherever they live, whatever their circumstances or life stage.

Vision & ambitions

Our Vision

All children and young people in Kirklees have the best start in life, and are nurtured and supported to achieve their potential.

Our ambitions for Kirklees children:

- To be healthy and valued in our community
- To aspire, to achieve and to enjoy childhood
- To feel safe – in a loving, secure family and a strong, cohesive community
- To live in a decent home, with enough money.

These ambitions provide the right conditions for children to thrive and to grow up with the best possibility of a good life

Tackling inequality

Children and young people's experiences and outcomes are fostered by their **immediate environment** – family, neighbourhood, community and the people who live and work in them - and by the **strategic environment** – the plans, partnerships, organisations and civic society that shapes their world. Children face inequalities of income, experiences and outcomes. Evidence shows that childhood inequality can have lifelong consequences for income and health. The Children's Partnership works to understand disadvantage and focus effort to narrow gaps and inequalities to improve outcomes for all children so that we can work towards achieving our ambitions.

Personal circumstances and structural inequalities leave some groups and individuals vulnerable to poorer outcomes. Our data and intelligence tell us that children from families living with poverty and its consequences, those with special educational needs and disabilities, some young people from BME communities and many LGBT+ young people are those who are more likely to experience this. We analyse where this happens and who this happens to so that we can work together to design better services, offer additional support to the right people, and create a more equitable world.

CYP Partnership

The Children and Young People Partnership has been re-launched in 2019 to create a forum for those who work and care for children and young people in and from Kirklees. It brings together our collective insight, expertise and resources to collaborate to achieve the best start in life for children and young people. The Partnership works with all children aged 0 – 19 years, and up to the age of 25 with vulnerable young adults, including those with special educational needs and disabilities and those who have been looked after in the social care system as children.

Membership of the Partnership is open to all organisations from the public and third sector, including strategic managers, frontline workers, elected representatives, and both specialist and universal service providers. Members are accountable to each other and to children, young people and families in Kirklees. There is no formal committee structure, no formal decision making responsibilities. The people involved are there because they want to collaborate to achieve our ambitions for children.

The Partnership will:

- Focus energy and expertise on agreed priority areas of work;
- Share intelligence and insight into children and young people's experiences so that children's outcomes and services are improved;
- Use collective insight into children's voice and views to influence and shape its work
- Collaborate effectively to use partner organisations' resources to address to collective goals & priorities;
- Influence, inform and provide strategic leadership in the children's sector;
- Agree key, shared priorities, based on evidence of need that members bring their collective energy and focus to;

- Provide analysis to inform service improvements, transformation and cultural change, including an annual review of key outcome data and updates from related partnerships

The Partnership aims to provide coherence to the work of a range of thematic partnerships that focus on specific populations and issues. The thematic partnerships have their own priorities and plans to improve the lives of children in particular circumstances (see below for detail about this). The Children and Young People Partnership's actions and priorities strengthen and de-segment this diverse work, to provide coherence and a shared focus on improving outcomes and services.

The Partnership has agreed that its members will:

- Work restoratively – with not to or for
- Listen to and value children's voices
- Share power and responsibility across sectors and agencies
- Provide challenge and support to hold each other to account
- Celebrate and serve the diverse needs of people and places in Kirklees.

CYPF Voice & influence

Children and Young People's ideas, opinions and experiences enable the Partnership to understand what matters to them. The partnership listens to and engages with children through formal and informal routes. They include working with focus groups, school councils, the Youth Council and Children in Care Council. We receive feedback through specific projects (such as the LGBT+ yOUTH Mystery Shopper project), by talking to service users about their experiences, inviting them to work with us to plan or comment on proposals and through the now annual Year 9 Health Survey. Members of the Partnership engage with the children and young people who they work with and use this insight to advocate for them. Where it is appropriate, the Partnership and its members commissions specific pieces of work to engage with children and young people.

The Plan:

3 Priorities

Our priorities 2019 – 2022

The Partnership analysed a range of data and intelligence to understand what it's like to be a child in Kirklees, and which areas of work and outcomes are causing concern. This insight identified nine priorities. Six of the priorities continue current work programmes. Three are new, and are especially appropriate for the Partnership to support because the things that will help them to improve are complex and are best addressed by a range of organisations pulling in the same direction.

These **three priorities** will be championed by the Children and Young People's Partnership. They support good outcomes for all children. They are likely to have greater benefits for children who face disadvantage. They will help to close the gaps in outcomes and to improve life chances, enabling young people to be happy, resilient, safe and able to contribute and achieve.

- Work to alleviate the impact of poverty on children.
- To grow our youth offer – places to go, people to see, things to do.
- Improving LGBT+ inclusion and outcomes.

| Tackling Child Poverty | |
|--|---|
| Why this is a priority: | How we will do it |
| <p>We want to decrease the number of households and children who live in poverty because poverty has a wide-ranging impact on outcomes and life chances.</p> <ul style="list-style-type: none"> • One third of Kirklees CYP live in the most deprived income group (the lowest income quintile). • 60,000 Kirklees households live in poverty • 18,020 children live in poverty – 1 in 5 of the child population <p>Source – Kirklees JSNA</p> | <p>Partners across Kirklees will work together to both prevent poverty and enable people to step out of poverty. This will focus on 6 main areas:</p> <ul style="list-style-type: none"> • Boosting incomes and reducing costs • Delivering an effective benefits system • Improving education standards and raising skills • Strengthening families and communities • Promoting long term growth benefiting everyone • Immediate and accessible support available for all |
| LGBT+ Inclusion & Outcomes | |
| What we want to change | How we will do it |
| <p>The Kirklees Year 9 Health Survey evidences poorer experiences and outcomes for LGBT+ young people. Research from the Brunswick Centre's yOUTH Project is also identifying inequalities of experience and outcome. Both identify a need and will for services to develop more inclusive practice. Concerns include poorer emotional health and wellbeing, more frequent experiences of bullying, less access to trusted adults for support and some worrying health behaviours.</p> | <p>This work will be led through a Children's Partnership Task & Finish group. We are consulting with the Brunswick Centre to develop this new work.</p> |
| To grow our youth offer | |
| What we want to change | How we will do it |
| <p>Austerity has had a significant impact on youth services. Places to go, people to see and things to do are particularly important for children's physical, social and emotional development. They also provide spaces for trusted adults to develop positive relationships and receive support when this is not readily available in children's home and school lives. It can be an important early warning system, as well as a source of fun and achievement.</p> | <p>This will be delivered through the Youth Development Programme and its Board. The 5 work streams are:</p> <ul style="list-style-type: none"> • Detached Youth Work – targeted work with young people at risk • Youth Zones – the development of 2 new facilities and programmes • Practice Model – integrating practice across partners • Youth / community Offer – generic, preventative places to go, people to see, things to do in young people's own community settings • Prevention Pathway |

Other areas of work and outcomes causing concern are already being addressed through the plans and work of some of our thematic partnerships. Where this is the case, the thematic partnerships will continue to address issues and will update the partnership on progress. Thematic partnerships will involve the Children and Young People's Partnership when their insight, capacity, and strategic connections will be helpful. This approach is intended to make sure that we do not duplicate effort or confuse accountability, and can draw on expertise when it is needed. The priorities that the Children and Young People's Partnership identified that are the responsibility of thematic partnerships are:

- **Emotional health and resilience** – Transformation Partnership
- **Early Support in communities** – KCSP Task & Finish Group, Best Start Partnership, Early Support Review

- **Food & Physical Activity** – Health & Wellbeing Board; Thriving Kirklees
- **Vulnerability to criminal exploitation** – Youth Development Programme; Kirklees Children’s Safeguarding Partnership; Communities Board.
- **Gaps in educational attainment** between some groups and the Kirklees attainment rates – Community Hubs, Learning Partnership
- **Outcomes for Looked After children** – Improvement Board; Corporate Parenting Board; Kirklees Safeguarding Children Partnership.

How the plan relates to other plans and partnerships

An important role for the Children and Young People’s Partnership is to foster coherence for the work of thematic partnerships. These groups focus on specific populations (such as infants or young people with special needs) and specific issues (such as mental health or domestic abuse). Each group has their own priorities and plans to improve the lives of children in particular circumstances. Some of the Children and Young People Partnership’s priority concerns are already being wholly or partially addressed by thematic groups, and the role of the CYP Partnership is to provide support, feedback and check and challenge where appropriate. As a forum addressing the needs of the whole child population, the CYP Partnership will work to strengthen and de-segment the diverse work of thematic partnerships to collectively focus on improving outcomes and services.

| Thematic Partnership | Role |
|--|---|
| Best Start Partnership | The best Start Partnership has a particular focus on the youngest children, to reduce inequalities, improve children’s health and life chances, school readiness and child development. |
| CAMHS Transformation Board | This group is responsible for delivering the Child and Adolescent mental Health Transformation Plan – to improve these services and children’s emotional and mental health outcomes. |
| Communities Board | The Communities Board brings a range of partners together to collaborate to tackle prevent and reduce crime and promote community safety |
| Community Hubs | Community Hubs are place based multi-agency networks, focussed around school communities that collaborate on plans and activities to address local coproduced priorities. |
| Corporate Parenting Board | The formal Kirklees Council group overseeing corporate parenting for looked after children. |
| Domestic Abuse Strategic Partnership | Responsible for developing and delivering the Domestic Abuse Strategy |
| Kirklees Economic Partnership | On hold until 2020. Responsible for developing and delivering the Kirklees Economic Partnership |
| Kirklees Safeguarding Children Partnership | The KSCP brings together agencies to safeguard and promote the welfare of children and young people in Kirklees. |
| Kirklees Youth Alliance | A network of 130+ community organisations providing positive activities for young people and infrastructure support for those delivering this work. |
| Learning Partnership | Being redeveloped – a Partnership to improve attainment and participation in learning |
| Send Strategy Group | Focuses on children with Special Educational Needs, to improve their services and outcomes. |
| Tackling Poverty | Being Relunched late 2019 – to redress poverty in Kirklees |
| Thriving Kirklees | A Partnership of the council, health partners and third sector delivery organisations to deliver a range of services to improve children’s health and wellbeing |
| Youth Development Programme Board | A new Board to collaborate to develop and deliver a Youth Development Programme that aims to divert young people from involvement in antisocial |

| | |
|--|--|
| | behaviour and criminal exploitation, and to provide support and intervention for those who are involved. |
|--|--|

Outcomes & measuring progress

We will use OBA – outcomes based accountability – to measure progress. Our headline desired outcome is the children have the best start in life, one of the shared outcomes monitored through the Kirklees Corporate Plan.

The partnership forum will review key indicators on a population level annually so that we can judge what is getting better – or worse – for children and families. This work helps us to measure progress and agree where we need to direct attention and resources.

Each of our priorities will have a set of indicators to measure our progress and performance. This work is done through our thematic partnerships and task and finish groups.

The appendix contains key data about our child population and outcomes.

Governance and accountability -

The Children and Young People’s Plan will be managed by the Children and Young People’s Partnership business group. There will be regular updates to the Partnership forum meetings. Information to enable partners to be updated on progress and to share concerns and success stories will be available through the Partnership’s forums and digital platforms.

The Children and Young People’s Partnership is accountable to the Kirklees Health and Wellbeing Board. We will report on progress every six months.

Appendix – Key data on CYP in Kirklees:

Source – Kirklees Joint Strategic Assessment <https://observatory.kirklees.gov.uk/jsna>

Our child population:

There are 101,200 under 18s in Kirklees

66,329 school aged children live in Kirklees

7,600 (1 in 9) children have a special educational need or disability

3 in 10 primary children have English as an additional language

Ambition: To be healthy and valued in our community

77% of 5 year olds and 63% of 10 year olds are a healthy weight

34% of 14 year olds walk or cycle to school

40% of 14 year olds 'worry most days' (64% for LGBT+ young people)

76% of 14 year olds feel in good health (52% for LGBT+ young people)

Ambition: To aspire, to achieve and to enjoy childhood

68% of children achieve a 'good level of development' at the end of reception

The average Attainment 8 score for all Kirklees year 11 young people is 45.3. This drops to 34.7 for children on free school meals and 26.3 for looked after children

96.5% of 16 year olds and 90.5% of 17 year olds are participating in education, employment or training.

2.8% of 16 and 17 year olds were NEET – not in education, employment or training – in December 2018

Ambition: To feel safe – in a loving, secure family and a strong, cohesive community

3 in 4 young people feel safe in their local area (2 in 4 for LGBT+ young people)

16% of 14 year olds said that they had been a victim of crime (31% for LGBT+ young people)

79% of young people have someone to speak to at home (57% for LGBT+ young people)

Ambition: To live in a decent home, with enough money.

1 in 5 schoolchildren are entitled to Free School Meals;

60,000 Kirklees households live in poverty

18020 children live in poverty – 1 in 5 of the child population



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CHILDREN'S SCRUTINY PANEL – WORK PROGRAMME 2019/20

MEMBERS: Cllr Andrew Marchington (Chair), Cllr Paul White, Cllr Amanda Pinnock, Cllr Aafaq Butt, Cllr Richard Smith, Cllr Paul Davies, Linda Summers (Education Co-Optee), Dale O'Neill (Co-Optee), Toni Bromley (Co-Optee)

SUPPORT: Helen Kilroy, Principal Governance & Democratic Engagement Officer

FULL PANEL DISCUSSION

| ISSUE | APPROACH/AREAS OF FOCUS | OUTCOMES |
|--|---|---|
| <p>1. Special Educational Needs</p> | <p>Monitor the progress of the recommendations from the Panel made to Cabinet following an investigation by the Panel into how SENDACT interacted and worked with parents and carers. The report contained the response of the Cabinet Portfolio Holders to the investigation findings which was approved by Cabinet in March 2019.</p> <p>The Panel agreed to consider progress updates during the 2019/20 municipal year.</p> | <p>That the Panel are confident that:-</p> <ul style="list-style-type: none"> • Children with SEND are receiving the appropriate support. • That SENDACT are fully prepared for the Ofsted Inspection. • That SENDACT is a service that is regarded as 'good', with partners working alongside to ensure there is no delay for children. <p><u>Panel Meeting on 23 September 2019</u></p> <p>The Panel considered a report giving an update on the recommendations made by Scrutiny and actions taken on the SENDACT Action Plan.</p> <p>The Panel agreed –</p> <ol style="list-style-type: none"> 1. That they wanted to see greater clarification in the timescales outlined in the SENDACT action plan; 2. That the panel wanted to see that the voice of young people was captured and reflected in the work of SENDACT. <p>A further update report will be considered by the Panel at a later date.</p> |
| <p>2. Exploitation Strategy</p> | <p>The Panel considered a joint presentation by West Yorkshire Police and Senior Officers from Kirklees on CSE, Safeguarding and Licensing in March 2019 and agreed to be kept informed and to be able to contribute to the future work on the Exploitation Strategy and consider the findings of the Dr Peel Review in the new 2019/20 municipal year.</p> <p>Future reports should provide an update on sexual harm prevention orders and what has been learned from the historic</p> | <p>That the Panel is assured that lessons had been learned from previous cases of CSE.</p> <p>That the Panel is convinced that the best practices identified following the review by Dr Peel are being implemented in Kirklees, and ensure good outcomes for vulnerable children.</p> <p>That as many takeaways and accommodation providers as possible receive exploitation safeguarding training. That these providers begin to feel more comfortable and better informed as to how and when to report potential</p> |

FULL PANEL DISCUSSION

| ISSUE | APPROACH/AREAS OF FOCUS | OUTCOMES |
|--|---|---|
| | cases. | <p>safeguarding issues.</p> <p><u>Panel Meeting 23rd August 2019</u> The Panel considered and noted an overview of the work that had been undertaken in response to improving the quality of practice and to prevent children being at risk and vulnerable to harm and abuse from Exploitation and or from going missing from home or care.</p> <p><u>Panel Meeting 13th March 2020</u> The Panel will consider an update report on the Exploitation Strategy.</p> |
| <p>3. Kirklees Safeguarding Children's Board (KSCB)</p> | <p>Review the improvements of the KSCB.</p> <p>The Panel will consider an update report on KSCB at a future meeting of the Panel in the 2019/20 municipal year.</p> <p>Future reports to the Panel should advise how Kirklees will implement the new national strategies on children's safeguarding.</p> <p>The Panel will consider the Kirklees Safeguarding Children's Board Business Plan.</p> | <p>That the Board is considered as 'good' and that the Panel is satisfied that it is effective and accountable.</p> <p>That the Panel is convinced that the best practices identified following the review by Dr Peel are being implemented in Kirklees, and ensure good outcomes for vulnerable children.</p> <p><u>Panel Meeting 23 September 2019</u> The Panel considered a presentation from Sheila Lock, Chair of the Kirklees Safeguarding Children's Board, outlining the following highlights:-</p> <ul style="list-style-type: none"> - her role to Chair the multi-agency arrangements in Kirklees which was aimed at safeguarding and protecting children.; - the process that had been followed in establishing the new partnership arrangements that included Kirklees, the police and health through the clinical commissioning groups; - Kirklees had submitted its revised safeguarding arrangements to Government in May 2019 and the new arrangements were currently being implemented. <p>The Panel agreed –</p> <ol style="list-style-type: none"> 1. That they acknowledged the need to continue to focus and promote openness and transparency in safeguarding matters and would investigate |

FULL PANEL DISCUSSION

| ISSUE | APPROACH/AREAS OF FOCUS | OUTCOMES |
|---|--|--|
| | | <p>the effectiveness of this approach;</p> <p>2. That they would consider further the Panel's role in supporting and challenging the work of safeguarding partnerships in helping to reduce the risks to young people.</p> <p>The Panel will scrutinise partnership working and will attend and observe meetings. See Improvement Journey of Children's Services for further information.</p> |
| <p>4. Early Support Partnership (Edge of Care)</p> | <p>To maintain an overview of the work done to improve the Edge of Care in Kirklees.</p> <p>In April 2019, the Panel considered an update on the development on the three programmes funded through the Department for Education (DFE) Innovation Funding and agreed to consider an update in the 2019/20 municipal year giving data and statistics on the Early Support Partnership following development of the practices.</p> | <p>The Panel is assured that the Early Support Strategy in Kirklees is clarified and enhanced, and should include consideration of whether good practice from other areas might be effectively adapted for use in Kirklees.</p> <p>That as part of clarifying the Early Support approach, the role of Schools is considered and schools have the opportunity to be part of the approach.</p> <p>The Panel will consider arranging a visit to the Early Support Teams to gain a better understanding of the work that was being undertaken and the impact it was having and that this be considered as part the Panel's work programme for the 2020/21 municipal year.</p> <p><u>Panel Meeting 8th November 2019</u></p> <p>The Panel considered an update on the Early Support Partnership. The Panel agreed:-</p> <ol style="list-style-type: none"> 1. That the Panel consider data and analysis on the key areas of the Early Support approach when it was available. 2. That the Panel consider information at a future meeting regarding how the intervention work being carried out could have an impact in reducing the risks of tensions within families and how this might impact in terms of repeat referrals, children coming into care and child protection plans. 3. That the Panel consider information giving further detail on the outcomes of all referrals to Family Group Conferencing or the reasons |

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| | | <p>why these may not have been successful.</p> <p><u>Panel Meeting 13 March 2020</u> The Panel will consider a report following the Early Years Event in March 2020 which will outline feedback from the event and next steps.</p> |
| <p>5. Review of the Improvement Journey</p> | <p>The Panel considered the Ofsted report following the inspection of Children's Services in June 2019 and will receive future updates as appropriate.</p> <p>The Panel will review the improvement journey of Children's Services and gather evidence as part of holding the service to account.</p> | <p>That the Panel is confident Children's Services is continuing to improve and protect the vulnerable children and young people of Kirklees.</p> <p><u>Panel meeting on 23rd August 2019</u> The Panel considered and noted the outcome of the Ofsted Inspection regarding Children's Social Care Services and agreed:-</p> <ol style="list-style-type: none"> 1) That the continuing work and actions to be taken to achieve improved outcomes as the next stage of the improvement journey, and the role of the Panel in supporting this, be noted. 2) That arrangements be put in place to arrange a Panel session regarding improving partnership working and governance structures. <p>The Panel will attend and observe the following meetings to scrutinise the partnership arrangements within Children's Service and gather evidence:-</p> <ul style="list-style-type: none"> - Sufficiency Placement meetings - Multi-Agency meeting on 2nd December 2019; - Early Years Event in January 2020 and consider a formal report at a future meeting giving feedback and next steps; - Practice Progress meetings; - Visits to key health partners – Northorpe Hall (Locala) Single Point of Access on 9th December 2019; - Visit to Youth Offending Board and YOT team; - Visit to Multi Systemic Therapy Team. <p><u>Panel Meeting 16 December 2019</u> The Panel considered an update on the Review of the Children's Services Improvement Journey during 2019 and agreed to consider the Youth Model</p> |

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| | | <p>at a future meeting. The Panel also agreed that the voice of the child and their experiences should be reflected, clearly demonstrated and lessons learned in all aspects of work undertaken by the Children’s Service.</p> <p><u>Panel Meeting on 17th January 2020</u> The Panel will consider a report giving an update on the new Kirklees Children and Young People’s Partnership arrangements and shares the draft Children and Young People’s Plan for comment.</p> |
| <p>6. Educational Outcomes and the Learning Support Strategy</p> | <p>The Panel agreed to consider –</p> <ul style="list-style-type: none"> • the Draft Learning Support Strategy early in the 2019/20 municipal year; • what alternative provisions were available for children with different needs and abilities who are not able to attend mainstream education; • how isolations within secondary schools were being managed and what the planned approach was for the future; • a progress update on the educational challenges ahead, attendance and exclusions – July 2019. <p>The Panel on the 19th July 2019 agreed to consider educational outcomes for looked after children.</p> <p>The Corporate Parenting Board is looking at the issue of educational outcomes for looked after children and specifically the number of placement moves taking place which impact on the educational outcomes for looked after children.</p> | <p><u>Panel Meeting on 19th July 2019</u> The Panel considered a report outlining the educational landscape in Kirklees and agreed:-</p> <ol style="list-style-type: none"> 1. That further information on exclusions be considered by the Panel to include particular focus on early intervention, monitoring, the practice in Kirklees and temporary exclusions. 2. That the Panel consider a future report outlining how the new Ofsted framework for Education was working for schools and learners within Kirklees. <p>The Panel agreed as part of their work programme for 2019/20 to visit schools to talk to children, young people and staff about the Learning Support Strategy.</p> <p>The Panel will consider whether to scrutinise Secure and Sufficient School places – provisionally for the 2020/21 municipal year.</p> <p>The Lead Member for Children’s Scrutiny Panel will keep a watching briefing on this matter and ask the Corporate Parenting Board to report back to the Panel with their findings.</p> <p><u>Informal Panel Meeting on 17th January 2020</u> The Panel will consider an update on the Educational Outcomes for 2019.</p> |

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| <p>7. Number of children in care</p> | <p>A standing item for each meeting containing details of how many children are in care, and particularly how many are placed out of area.</p> <p>The Panel agreed to consider a more detailed report on children in care living outside Kirklees with some case studies showing the case history, challenges involved including financial demand on Kirklees and different types of placements. The report should also include the number of children who cannot be placed in Kirklees and the reasons why.</p> | <p>The Panel is satisfied that the Early Help initiatives are having an impact on the number of children in care.</p> <p>That children are placed in foster care as near to home as possible, unless they are placed with family connected persons which may be a further distance.</p> <p>The latest reports showing number of children in care will be considered by the Panel as a standing item.</p> <p><u>Panel Meeting on 19th July 2019</u> The Panel agreed:-</p> <ol style="list-style-type: none"> 1. That the figures for data for children looked after age and gender breakdown be checked for accuracy and an update be provided at the next meeting of the Panel in August 2019. 2. That the Panel consider educational outcomes and stability for looked after children as part of the work programme for 2019/20. <p><u>Panel Meeting on 8th November 2019</u> The Panel agreed that officers should continue to monitor the stability of the data for looked after children less than 2 years old due to the fact that the numbers had increased over the previous 3 month period.</p> <p><u>Panel Meeting on 16th December 2019</u> The Panel considered an update on the number and age of children in care and agreed to consider scenarios at a future meeting which demonstrated examples of good practice of placement stability.</p> |
| <p>8. Future Options for Almondbury Community School</p> | <p>The Children's Scrutiny Panel on the 7th August 2019 considered a Call-in request in respect of the decision made by Cabinet on the 16th July 2019 on Future Options for Almondbury Community School.</p> | <p><u>Panel Meeting 7th August 2019 – Call-in Hearing</u> The Panel agreed that the Decision by Cabinet taken on the 16th July 2019 could be freed for implementation, however, recommended that Cabinet consider learning points on capacity and openness.</p> |

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| | <p>The Panel agreed to consider regular updates on Almondbury Community School and the transitional arrangements for Children on roll at the school for the school year 2020/21.</p> | <p>The Panel agreed to consider regular updates on Almondbury Community School.</p> <p><u>Panel Meeting 23rd September 2019</u> The Panel considered a verbal update which highlighted the following key areas:-</p> <ul style="list-style-type: none"> - planning was in place to create the right opportunities for transition for young people currently receiving secondary education at Almondbury; - the council had made applications to the agencies requesting a variation to the admission arrangements as they wished for every child in the Almondbury school catchment area had priority to attend another local school; - the approach the council was taking to communicating with parents and would be writing directly to the families whose children were affected by the changes. <p><u>Panel Meeting 11th October 2019</u> The Panel considered an update regarding Almondbury Community School, following the Council's decision to change the age range of the school from 1st September 2020.</p> <p>The Panel agreed:-</p> <ol style="list-style-type: none"> 1. to consider an update report to the November meeting outlining next steps and progress and which would include an outline of the transitional arrangements for children years 7 to 10. 2. to consider a future report on the success rating of the Academy Trust that was sponsoring Newsome High School and that the report should include an update on the management arrangements for the school, which had received an Ofsted judgement of special measures. 3. to attend meetings with parents regarding the transitional arrangements for children from Almondbury Community School for the school year 2020/21. |

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| | | <p>The Chair of the Panel attended the Opening Evening at Almondbury Community School on 24th October 2019.</p> <p><u>Panel Meeting 8th November 2019</u> The Panel considered a verbal update on Almondbury Community School and agreed:-</p> <ol style="list-style-type: none"> 1. To continue to attend future meetings with parents regarding the transitional arrangements for children from Almondbury Community School for the school year 2020/21. 2. That the Panel consider future updates on the transition arrangements for children from Almondbury Community School for the school year 2020/21 – next report will be considered at Panel on 16th December 2019. <p><u>Panel meeting on 16th December 2019</u> The Panel considered an update on the implementation of the Council’s decision to change the age range of Almondbury Community School for the 1st September 2020 and agreed to monitor progress via future Panel meetings and Lead Member Briefings.</p> |
| <p>9. Performance Information (Children’s Services)</p> | <p>The Panel will continue to monitor the performance of the Learning Early Support Service and Child Protection & Family Support.</p> | <p>The latest performance reports will be considered informally by the Panel as a standing item.</p> <p><u>Panel Meeting 13 March 2020</u> The Panel will consider information on data and performance, including feedback from the Director of Children’s Services Regional meeting to be held in January 2020.</p> <p>The Panel will consider whether to attend training on how to better understand data sets and performance information for the Children’s Service.</p> <p><u>Panel Meeting 8th November 2019</u></p> |

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| | | <p>The Panel considered a report giving an update on repeat referrals and second time on Care Protection Plan following a request for further information from the Panel. The Panel agreed:-</p> <ol style="list-style-type: none"> 1. That the Panel consider a future report giving more detail on child referrals of domestic violence/abuse, including what impact this was having on young people and information on the origins of the referrals. 2. That the Panel consider a report outlining the results of the research undertaken by Professor Thorpe assessing how the front door has developed and is performing including responses to child protection enquiries and referrals. 3. That the Panel consider a future update outlining what support is put into place for children and young people once their Child Protection Plan finishes. |
| <p>Lead Member Briefings</p> <p>(Bi-monthly LM Briefings arranged with Cabinet Members for Learning and Children's; and Mel Meggs/Elaine McShane and Jo-Anne Sanders during 19/20 – no issues currently identified) – Actions from these meetings are included within the Panel's Work Programme where appropriate</p> | | |
| <p>CAMHS Transformation Plan</p> | <p>To maintain an overview of the work of CAMHS in Kirklees, particularly to update on the autism assessment waiting list.</p> <p>The Panel agreed on the 19th July 2019 that the Lead Member would keep a watching briefing on the CAMHS Transformation Plan</p> | <p>That the Panel is satisfied that CAMHS continue to improve the service offer, and that the waiting lists for autism assessments continue to reduce.</p> <p>The Panel will consider an update report in the 2019/20 municipal year giving a summary of the CAMHS Local Transformation Plan and outlining what is available digitally when making a request for an assessment and an outline of what support and help was available for families whilst awaiting an assessment – date to be confirmed.</p> <p>The Panel would also like to receive a summarised version of the CAMHS Transformation Plan as soon as it is available.</p> |
| <p>Elective Home Education Ad-Hoc Panel</p> | <p>The next steps from the Ad-Hoc Panel will be to gather further evidence which will be sought from:-</p> <ul style="list-style-type: none"> • A leading elective home education expert | <p>That the Panel be assured that that children who are home educated receive the best offer from Kirklees council.</p> <p>That the Panel is content that any new Elective Home Educating policy is</p> |

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| | <ul style="list-style-type: none"> • Other local authorities in the area, to consider their offer for elective home educators • Parents of those local authorities mentioned above to explore their experiences • Head Teachers forums (primary, secondary and special schools) | <p>updated and fit for purpose.</p> <p>The EHE Ad-Hoc Panel will commence its work and produce a final report on its findings early in the 2019/20 municipal year.</p> <p>Overview and Scrutiny Management Committee on 4th November considered an update report on the progress of the Ad-Hoc Panel and agreed that the findings report be shared with the Management Committee in April 2020.</p> |

Children's Scrutiny Panel

Agenda Plan 2019/20

| Date of Meeting | Issues for Consideration | Officer Contact |
|---|--|---|
| <p>19 July 2019</p> <p>9am -10am Informal meeting</p> <p>10-12 noon Public meeting</p> <p>Meeting Room 1, HTH</p> <p>Report deadline 9.7.19</p> <p>Apologies: Mel Meggs</p> | <p style="text-align: center;">Informal items:</p> <p style="text-align: center;">Improvement Board Minutes</p> <p style="text-align: center;">Performance report</p> <p style="text-align: center;">Public Items:</p> <p style="text-align: center;">Educational Challenges ahead and progress update and action plan for attendance and exclusions</p> <p style="text-align: center;">Number of Children in Care (to include an update on future plans for CIC outside the district)</p> | <p style="text-align: center;">H Kilroy</p> <p style="text-align: center;">J Sanders/ E McShane to present</p> <p style="text-align: center;">(H Sohel/M Cameron)</p> <p style="text-align: center;">S Comb</p> |
| <p>23 August 2019</p> <p>10-10.30 am Informal meeting</p> <p>10.30-12.30 pm Public meeting</p> <p>Reception Room, HTH</p> <p>Apologies: Cllr R Smith, Brayford, T Bromley, Cllr Kendrick, J</p> | <p style="text-align: center;">Informal items:</p> <p style="text-align: center;">Performance report</p> <p style="text-align: center;">Public Items:</p> <p style="text-align: center;">Number of Children in Care</p> <p style="text-align: center;">Update on Exploitation Strategy and next steps</p> <p style="text-align: center;">Ofsted report (Children's Services)</p> | <p style="text-align: center;">J Sanders/E McShane to present</p> <p style="text-align: center;">S Comb</p> <p style="text-align: center;">C Jackson/O Rix</p> <p style="text-align: center;">E McShane/S Comb</p> |

| Date of Meeting | Issues for Consideration | Officer Contact |
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| <p>Sanders, Cllr Pattison</p> <p>Report deadline 13.8.19</p> | | |
| <p>23 September 2019</p> <p>10.30-11 am Informal meeting</p> <p>11am-1pm Public meeting</p> <p>Council Chamber, HTH</p> <p>Report deadline 11.9.19</p> | <p>Informal Items</p> <p>Improvement Board Minutes</p> <p>Performance report</p> <p>Public Items:</p> <p>Number of Children in Care</p> <p>SEND progress on recommendations</p> <p>New arrangements for Children’s Safeguarding and the KSCB Business Plan</p> <p>Verbal update on Almondbury Community School</p> | <p>H Kilroy</p> <p>J Sanders/E McShane to present</p> <p>Steve Comb</p> <p>Mandy Cameron/Victoria Bruce</p> <p>Sheila Lock, KSCB</p> <p>J Sanders</p> |
| <p>11 October 2019</p> <p>10-10.30 am Informal meeting</p> <p>10.30-12.30 pm Public meeting</p> <p>Meeting Rm 1, HTH</p> <p>Report deadline 1.10.19</p> | <p>Informal Items</p> <p>Improvement Board Minutes</p> <p>Performance report</p> <p>Public Items:</p> <p>Update on Almondbury Community School – transitional arrangements and support to children with additional needs</p> | <p>H Kilroy</p> <p>J Sanders/E McShane to present</p> <p>J Sanders/M Wilby</p> |

| Date of Meeting | Issues for Consideration | Officer Contact |
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| Apols: D O'Neill | | |
| <p>8 November 2019</p> <p>10-11 am Informal meeting</p> <p>11am-12.30 pm Public meeting</p> <p>Council Chamber, HTH</p> <p>Report deadline 25.10.19</p> <p>Apols: M Meggs</p> | <p>Informal Items</p> <p>Performance report</p> <p>Public Items:</p> <p>Update on repeat referrals and second time on CP plan action</p> <p>Update on Early Support Partnership</p> <p>Number of Children in Care</p> <p>Almondbury Community School update</p> | <p>J Sanders/E McShane to present</p> <p>Elaine McShane (S Miles writing report)</p> <p>M Wheatcroft/R Singleton</p> <p>Steve Comb</p> <p>Jo-Anne Sanders/Martin Wilby</p> |
| <p>16 December 2019</p> <p>10.30-11.30 am Informal meeting</p> <p>11.30 am-1pm Public meeting</p> <p>Council Chamber, HTH</p> <p>Report deadline 3.12.19</p> <p>Apols: T Bromley, M Meggs</p> | <p>Informal Items</p> <p>Improvement Board Minutes (31.10.19)</p> <p>Performance report</p> <p>Public Items:</p> <p>Number of Children in Care</p> <p>Review of Improvement Journey</p> <p>Almondbury Community School update</p> | <p>H Kilroy</p> <p>J Sanders/E McShane to present</p> <p>Julie Bragg</p> <p>E McShane/T Brailsford/J Sanders</p> <p>J Sanders/M Wilby</p> |

| Date of Meeting | Issues for Consideration | Officer Contact |
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| <p>17 January 2019</p> <p>10-11 am Informal meeting</p> <p>11am-12.30 pm Public meeting</p> <p>Council Chamber, HTH</p> <p>Report deadline 7.1.20</p> <p>Apols: Cllr P Davies, E McShane</p> | <p>Informal Items</p> <p>Educational Outcomes</p> <p>Improvement Board Minutes</p> <p>Public Items:</p> <p>Number of Children in Care</p> <p>Kirklees Children and Young People's Partnership Plan</p> | <p>E Brayford</p> <p>H Kilroy</p> <p>Julie Bragg</p> <p>Tom Brailsford</p> |
| <p>13 March 2019</p> <p>10-11 am Informal meeting</p> <p>11am-12.30 pm Public meeting</p> <p>Council Chamber, HTH</p> <p>Report deadline 3.3.20</p> | <p>Informal Items</p> <p>Improvement Board Minutes</p> <p>Performance report</p> <p>Public Items:</p> <p>Number of Children in Care</p> <p>Exploitation Strategy Update <i>to be confirmed</i></p> <p>Success rating of the Academy Trust sponsoring Newsome High School (to include an update on the management arrangements for the school) <i>to be confirmed</i></p> <p>Data and Performance for Children's (to inc feedback from Regional Meeting in Jan 2020)</p> | <p>H Kilroy</p> <p>J Sanders/E McShane to present</p> <p>J Bragg</p> <p>E McShane</p> <p>J Sanders/M Wilby</p> <p>Michelle Wheatcroft</p> |

| Date of Meeting | Issues for Consideration | Officer Contact |
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| | Early Years Event (Jan 2020) – feedback and next steps | Michelle Wheatcroft |
| <p>17 April 2019</p> <p>10-11 am Informal meeting</p> <p>11am-12.30 pm Public meeting</p> <p>Council Chamber, HTH</p> <p>Report deadline 7.4.20</p> | <p>Informal Items</p> <p>Improvement Board Minutes</p> <p>Performance report</p> <p>Public Items:</p> <p>Number of Children in Care</p> | <p>H Kilroy</p> <p>J Sanders/E McShane to present</p> <p>Julie Bragg</p> |

Future items (date to Panel to be agreed)

- Exclusions to include particular focus on early intervention, monitoring, the practice in Kirklees and temporary exclusions (H Sohel)
- Future report outlining how the new Ofsted framework for Education was working for schools and learners within Kirklees (H Sohel)
- Visits to schools to talk to children, young people and staff about the Learning Support Strategy (H Sohel)
- Children and Young People’s 10 Point Plan outlining the Service’s priorities (E McShane/J Sanders)
- Secure and Sufficient School Places (J Sanders) – 2020/21 municipal year
- Intervention work families to reduce tensions and impact in terms of repeat referrals, children coming into care and child protection plans (CSP 8.11.19) (M Wheatcroft)
- Outcomes of referrals to Family Group Conferencing (inc reasons where not been successful)(CSP 8.11.19) (M Wheatcroft)
- Child referrals of domestic violence/abuse (inc impact on young people and origins of referrals)(CSP 8.11.19) (E McShane)
- Results of Professor Thorpe’s research on development of front door (inc responses to child protection enquiries and referrals)(CSP 8.11.19) (E McShane)
- Support in place for children and young people once Child Protection Plan finishes (CSP 8.11.19) (E McShane)
- Updates on Almondbury Community School (as and when appropriate) (J Sanders/M Wilby)
- Youth Model (CSP 16.12)(E McShane) – date tbc
- Examples of good practice of placement stability – scenarios (CSP 16.12)(J Bragg)

Visits

- Sufficiency Placement meetings (Lead Officer – Elaine McShane to advise) – to be arranged
- Early Years Event in January 2020 and consider a formal report at a future meeting giving feedback and next steps (Lead Officer: Michelle Wheatcroft) – to be arranged
- Practice Progress meetings (Lead Officer – Elaine McShane to advise) – to be arranged
- Key health partners (Lead Officer – Tom Brailsford to arrange)
- Northorpe Hall Single Point of Access (Locala) on 9.12.19
- Multi Agency meeting (Children's) on 2.12.19
- Multi System Therapy Team (31st March 20)
- Youth Offending Team (27th Jan 20)
- Youth Offending Board (7th Feb 20)